

COMMUNITY SERVICES

	Revised Budget 2017-2018	Projected Outturn 2017-2018	Variance
SERVICE SUMMARY			
Direct Expenditure	10,539,386	10,779,210	239,824
Income	(6,378,300)	(6,661,732)	(283,432)
Total Directly Controllable (Income)/Expenditure	4,161,086	4,117,478	(43,608)
Indirect Expenditure	2,000,555	2,006,325	5,770
Net (Income)/Expenditure	6,161,641	6,123,803	(37,838)

BUILDING MAINTENANCE

Direct Expenditure	2,948,590	3,092,776	144,186	Reflects a variation in the level of work undertaken, this will be recharged to the Housing Revenue Account. See above.
Income	(3,028,850)	(3,173,036)	(144,186)	
Total Directly Controllable (Income)/Expenditure	(80,260)	(80,260)	0	
Indirect Expenditure	86,380	86,407	27	
Net (Income)/Expenditure	6,120	6,147	6	

GYPSY CARAVAN SITES

Direct Expenditure	117,810	103,206	(14,604)
Income	(197,610)	(194,515)	3,095
Total Directly Controllable (Income)/Expenditure	(79,800)	(91,309)	(11,509)
Indirect Expenditure	12,230	12,257	27
Net (Income)/Expenditure	(67,570)	(79,052)	(11,482)

CITIZENS ADVICE BUREAU

Direct Expenditure	283,420	283,420	0
Total Directly Controllable (Income)/Expenditure	283,420	283,420	0
Indirect Expenditure	1,190	1,196	6
Net (Income)/Expenditure	284,610	284,616	6

CIVIL EMERGENCIES

Direct Expenditure	62,360	62,260	(100)
Total Directly Controllable (Income)/Expenditure	62,360	62,260	(100)
Indirect Expenditure	3,350	3,359	9
Net (Income)/Expenditure	65,710	65,619	(91)

COMMUNITY SERVICES

Direct Expenditure	0	40,993	40,993	Expenditure incurred in 2017-18 will be funded from the Prevention Partnership reserve.
Total Directly Controllable (Income)/Expenditure	0	40,993	40,993	
Net (Income)/Expenditure	0	40,993	40,993	

DAY SERVICES

Direct Expenditure	621,980	599,319	(22,661)	Following a review by the Business Improvement team a saving of £50,000 was identified for 2017-18, as a consequence vacant posts will remain unfilled. However this saving needs to be adjusted to reflect job evaluation costs of £15,000 and an unmet vacancy credit of £10,000. As a result the saving is projected to be £22,000.
Income	(200,140)	(204,544)	(4,404)	
Total Directly Controllable (Income)/Expenditure	421,840	394,775	(27,065)	Anticipated increase in refreshment sales £4,400.
Indirect Expenditure	154,220	153,997	(223)	
Net (Income)/Expenditure	576,060	548,772	(27,288)	

EMERGENCY COMMUNICATIONS SYSTEM

Direct Expenditure	253,270	262,470	9,200	Vacancy credit will not be met £3,000. Due to a change in suppliers, the alarm contract has increased by £6,000 per annum - this was agreed after the estimates for 2017-18 were prepared.
Income	(368,870)	(379,484)	(10,614)	Anticipated increase in the number of clients using the careline system.
Total Directly Controllable (Income)/Expenditure	(115,600)	(117,014)	(1,414)	
Indirect Expenditure	56,050	56,068	18	
Net (Income)/Expenditure	(59,550)	(60,946)	(1,396)	

EMI SERVICES

Direct Expenditure	272,074	259,209	(12,865)	Vacant posts within the service will remain unfilled. This relates to the programme of staff savings agreed as part of the 2017-18 budget.
Income	(183,870)	(184,312)	(442)	
Total Directly Controllable (Income)/Expenditure	88,204	74,897	(13,307)	
Indirect Expenditure	19,056	19,032	(24)	
Net (Income)/Expenditure	107,260	93,929	(13,331)	

ENVIRONMENTAL CONTROL

Direct Expenditure	378,070	413,858	35,788	Vacancy credit will not be met - plus additional agency costs for admin staff £6,000. Tongham Air Quality costs £9,000 to be recovered from Planning services. £10,700 consultants costs for A331 planning appeal will be funded from reserves. Environmental protection consultants costs relating to the Crematorium £1,005 recovered in income. Tascomi invoice for £7,750 will be reallocated after discussions as this relates to 10 additional licences for the contact centre.
Income	(24,180)	(33,805)	(9,625)	
Total Directly Controllable (Income)/Expenditure	353,890	380,053	26,163	
Indirect Expenditure	63,770	63,797	27	
Net (Income)/Expenditure	417,660	443,850	26,190	

SURREY FAMILY SUPPORT PROGRAMME

Direct Expenditure	317,340	336,053	18,713	Additional expenditure will be funded from reserve.
Income	(240,000)	(179,142)	60,858	The profiling of grant support will be equalised by the use of the reserve
Total Directly Controllable (Income)/Expenditure	77,340	156,911	79,571	
Indirect Expenditure	55,900	55,903	3	
Net (Income)/Expenditure	133,240	212,814	79,574	

FOOD AND SAFETY SERVICES

Direct Expenditure	308,420	315,493	7,073	Vacancy credit will not be met, plus an increase in Tascomi software charges.
Income	0	(30)	(30)	
Total Directly Controllable (Income)/Expenditure	308,420	315,463	7,043	
Indirect Expenditure	82,450	82,450	0	
Net (Income)/Expenditure	390,870	397,913	7,043	

HEALTH AND SAFETY

Direct Expenditure	131,380	134,744	3,364	
Income	(147,690)	(147,890)	(200)	
Total Directly Controllable (Income)/Expenditure	(16,310)	(13,146)	3,164	
Indirect Expenditure	16,520	16,523	3	
Net (Income)/Expenditure	210	3,377	3,167	

HOUSING SURVEYING SERVICES

Direct Expenditure	719,400	711,820	(7,580)	
Income	(823,050)	(748,505)	74,545	Any under recovery of costs will be reallocated to services at year-end.
Total Directly Controllable (Income)/Expenditure	(103,650)	(36,685)	66,965	
Indirect Expenditure	97,950	97,968	18	
Net (Income)/Expenditure	(5,700)	61,283	66,983	

GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY

Direct Expenditure	505,960	506,495	535
Income	(62,000)	(58,000)	4,000
Total Directly Controllable (Income)/Expenditure	443,960	448,495	4,535
Indirect Expenditure	5,210	5,213	3
Net (Income)/Expenditure	449,170	453,708	4,538

HOME FARM ESTATE, EFFINGHAM

Direct Expenditure	40,420	28,469	(11,951)
Income	(12,040)	(12,040)	0
Total Directly Controllable (Income)/Expenditure	28,380	16,429	(11,951)
Indirect Expenditure	16,710	16,326	(384)
Net (Income)/Expenditure	45,090	32,755	(12,335)

HOMELESSNESS AND EMERGENCY ACCOMMODATION

Direct Expenditure	759,708	764,473	4,765	
Income	(9,000)	(332,591)	(323,591)	DCLG grant totalling £323,000 will be transferred to reserve at year-end.
Total Directly Controllable (Income)/Expenditure	750,708	431,882	(318,826)	
Indirect Expenditure	92,812	92,764	(48)	
Net (Income)/Expenditure	843,520	524,646	(318,874)	

HOUSING ADVICE

Direct Expenditure	300,000	300,000	0
Total Directly Controllable (Income)/Expenditure	300,000	300,000	0
Net (Income)/Expenditure	300,000	300,000	0

AFFORDABLE HOUSING DEVELOPMENT

Direct Expenditure	169,890	163,238	(6,652)
Total Directly Controllable (Income)/Expenditure	169,890	163,238	(6,652)
Indirect Expenditure	287,570	287,585	15
Net (Income)/Expenditure	457,460	450,823	(6,637)

LICENSING SERVICES

Direct Expenditure	186,150	193,755	7,605	
Income	(164,210)	(153,883)	10,327	Agreement to continue the use of agency staff £10,000 to assist with administration. Variation in the number of premises and club application licences issued.
Total Directly Controllable (Income)/Expenditure	21,940	39,872	17,932	
Indirect Expenditure	71,360	71,399	39	
Net (Income)/Expenditure	93,300	111,271	17,971	

COMMUNITY MEALS AND TPT

Direct Expenditure	771,960	778,460	6,500
Income	(276,190)	(276,292)	(102)
Total Directly Controllable (Income)/Expenditure	495,770	502,168	6,398
Indirect Expenditure	68,730	68,751	21
Net (Income)/Expenditure	564,500	570,919	6,419

HOUSING OUTSIDE THE HRA

Direct Expenditure	3,130	4,787	1,657
Income	(24,790)	(14,067)	10,723
Total Directly Controllable (Income)/Expenditure	(21,660)	(9,280)	12,380
Indirect Expenditure	47,840	54,100	6,260
Net (Income)/Expenditure	26,180	44,820	18,640

PEST CONTROL

Direct Expenditure	71,800	63,018	(8,782)	Changes to salary allocations offset by vacancy credit £4,000. Reduction in payment to contractor charges due to new contract implemented.
Income	(61,500)	(61,503)	(3)	
Total Directly Controllable (Income)/Expenditure	10,300	1,515	(8,785)	
Indirect Expenditure	9,690	9,693	3	
Net (Income)/Expenditure	19,990	11,208	(8,782)	

PRIVATE SECTOR HOUSING

Direct Expenditure	626,190	633,136	6,946	
Income	(290,130)	(254,679)	35,451	
Total Directly Controllable (Income)/Expenditure	336,060	378,457	42,397	Anticipated reduction in funding from SCC £68,270 which is 50% of the budget allocated for 2017-18. Offset by additional income from Gas Safe and client accounts.
Indirect Expenditure	630,350	630,371	21	
Net (Income)/Expenditure	966,410	1,008,828	42,418	

PROJECT ASPIRE

Direct Expenditure	0	24,237	24,237	This expenditure will be funded from reserve at year-end.
Total Directly Controllable (Income)/Expenditure	0	24,237	24,237	
Net (Income)/Expenditure	0	24,237	24,237	

PUBLIC HEALTH

Direct Expenditure	75,360	74,474	(886)
Total Directly Controllable (Income)/Expenditure	75,360	74,474	(886)
Indirect Expenditure	6,580	6,583	3
Net (Income)/Expenditure	81,940	81,057	(883)

COMMUNITY SAFETY WARDENS

Direct Expenditure	357,000	359,222	2,222
Income	0	(314)	(314)
Total Directly Controllable (Income)/Expenditure	357,000	358,908	1,908
Indirect Expenditure	40,210	40,222	12
Net (Income)/Expenditure	397,210	399,130	1,920

TAXI LICENSING AND PRIVATE HIRE VEHICLES

Direct Expenditure	187,224	185,692	(1,532)	The vacancy credit will not be fully achieved and additional agency staff costs of £6,000 have been incurred. The Taxi rank maintenance budget will not be fully spent due to road improvements, and it is proposed to carry forward this budget at year end.
Income	(175,320)	(169,270)	6,050	
Total Directly Controllable (Income)/Expenditure	11,904	16,422	4,518	
Indirect Expenditure	56,057	55,976	(81)	
Net (Income)/Expenditure	67,961	72,398	4,437	

WOKING ROAD DEPOT STORES

Direct Expenditure	70,480	84,133	13,653
Income	(88,860)	(83,830)	5,030
Total Directly Controllable (Income)/Expenditure	(18,380)	303	18,683
Indirect Expenditure	18,370	18,385	15
Net (Income)/Expenditure	(10)	18,688	18,698

CORPORATE SERVICES

	Revised Budget	Projected Outturn	Variance
	2017-2018	2017-2018	
SERVICE SUMMARY			
Direct Expenditure	5,235,595	5,290,774	55,179
Income	(2,697,305)	(2,728,639)	(31,334)
Total Directly Controllable (Income)/Expenditure	2,538,290	2,562,135	23,845
Indirect Expenditure	1,456,860	1,456,806	(54)
Net (Income)/Expenditure	3,995,150	4,018,941	23,791

ACCESS GROUP FOR GUILDFORD

Direct Expenditure	1,900	2,114	214
Total Directly Controllable (Income)/Expenditure	1,900	2,114	214
Indirect Expenditure	2,340	2,340	0
Net (Income)/Expenditure	4,240	4,454	214

CIVIC EXPENSES

Direct Expenditure	188,210	198,149	9,939
Income	0	(117)	(117)
Total Directly Controllable (Income)/Expenditure	188,210	198,032	9,822
Indirect Expenditure	22,600	22,606	6
Net (Income)/Expenditure	210,810	220,638	9,828

Projected increase in promotional costs arising from twinning opportunities of £10,000.

COMMUNITY DEVELOPMENT

Direct Expenditure	286,160	275,747	(10,413)
Income	(15,000)	(15,000)	0
Total Directly Controllable (Income)/Expenditure	271,160	260,747	(10,413)
Indirect Expenditure	41,340	41,184	(156)
Net (Income)/Expenditure	312,500	301,931	(10,569)

COUNCIL AND COMMITTEE SUPPORT

Direct Expenditure	260,460	252,484	(7,976)
Income	(36,550)	(36,675)	(125)
Total Directly Controllable (Income)/Expenditure	223,910	215,809	(8,101)
Indirect Expenditure	248,860	248,860	0
Net (Income)/Expenditure	472,770	464,669	(8,101)

CORPORATE SERVICES

Direct Expenditure	662,650	684,324	21,674
Income	(118,240)	(118,238)	2
Total Directly Controllable (Income)/Expenditure	544,410	566,086	21,676
Indirect Expenditure	370,550	370,493	(57)
Net (Income)/Expenditure	914,960	936,579	21,619

Advertising staff vacancies, relocation costs and staff training are anticipated to be £12,500 higher than budget. Debit & Credit card charges are currently estimated at £5,640 above budget which reflect a channel shift in payment method. Consultants advice currently £10,300.

COMMITTEE SERVICES

Direct Expenditure	182,950	178,871	(4,079)
Income	(225,820)	(225,820)	0
Total Directly Controllable (Income)/Expenditure	(42,870)	(46,949)	(4,079)
Indirect Expenditure	41,690	41,708	18
Net (Income)/Expenditure	(1,180)	(5,241)	(4,061)

DEMOCRATIC REPRESENTATION AND MANAGEMENT

Direct Expenditure	714,610	693,288	(21,322)	Vacant posts within the service will remain unfilled totalling £35,500, this relates to the programme of staff savings agreed as part of the 2017-18 budget. Increase in Councillors Allowances £5,000, offset by a reduction in costs associated with advertising and accreditation assessments.
Income	(108,470)	(108,430)	40	
Total Directly Controllable (Income)/Expenditure	606,140	584,858	(21,282)	
Indirect Expenditure	334,870	334,912	42	
Net (Income)/Expenditure	941,010	919,770	(21,240)	

ELECTIONS

Direct Expenditure	85,290	89,907	4,617	Overtime payments for 2016-17 as per late agreement £2,800, plus £1,600 for service savings.
Total Directly Controllable (Income)/Expenditure	85,290	89,907	4,617	
Indirect Expenditure	17,820	17,826	6	
Net (Income)/Expenditure	103,110	107,733	4,623	

ELECTORAL REGISTRATION

Direct Expenditure	318,730	253,549	(65,181)	Anticipated reduction in the costs surrounding Individual Electoral Registration (IER)
Income	(3,000)	(30,000)	(27,000)	Additional IER grant income - to be added to carry forward for 2018-19.
Total Directly Controllable (Income)/Expenditure	315,730	223,549	(92,181)	
Indirect Expenditure	41,840	41,843	3	
Net (Income)/Expenditure	357,570	265,392	(92,178)	

LEGAL SERVICES

Direct Expenditure	1,086,915	1,115,693	28,778	A service review is currently pending. Service costs funded from reserves total £40,800. Vacant posts currently total £36,080, offset by the full vacancy credit £25,170.
Income	(1,205,715)	(1,211,040)	(5,325)	
Total Directly Controllable (Income)/Expenditure	(118,800)	(95,347)	23,453	
Indirect Expenditure	139,080	139,104	24	
Net (Income)/Expenditure	20,280	43,757	23,477	

HR SERVICES

Direct Expenditure	425,830	414,135	(11,695)
Income	(563,850)	(563,850)	0
Total Directly Controllable (Income)/Expenditure	(138,020)	(149,715)	(11,695)
Indirect Expenditure	89,790	89,796	6
Net (Income)/Expenditure	(48,230)	(59,919)	(11,689)

INFORMATION RIGHTS OFFICER

Direct Expenditure	62,650	63,061	411
Income	(69,280)	(69,306)	(26)
Total Directly Controllable (Income)/Expenditure	(6,630)	(6,245)	385
Indirect Expenditure	4,810	4,810	0
Net (Income)/Expenditure	(1,820)	(1,435)	385

OTHER EMPLOYEE COSTS

Direct Expenditure	370,680	400,006	29,326	The salary sacrifice and car parking savings are held centrally, the actual savings will appear on the individual service accounts.
Income	(283,430)	(283,707)	(277)	
Total Directly Controllable (Income)/Expenditure	87,250	116,299	29,049	
Indirect Expenditure	11,830	11,842	12	
Net (Income)/Expenditure	99,080	128,141	29,061	

PARISH AND LOCAL LIAISON

Direct Expenditure	205,820	205,021	(799)
Total Directly Controllable (Income)/Expenditure	205,820	205,021	(799)
Indirect Expenditure	7,250	7,259	9
Net (Income)/Expenditure	213,070	212,280	(790)

PROCUREMENT

Direct Expenditure	89,200	124,138	34,938	Additional consultant support funded from reserve.
Income	(61,450)	(61,456)	(6)	
Total Directly Controllable (Income)/Expenditure	27,750	62,682	34,932	
Indirect Expenditure	14,920	14,923	3	
Net (Income)/Expenditure	42,670	77,605	34,935	

PUBLIC RELATIONS AND MARKETING

Direct Expenditure	288,690	336,145	47,455	The previous assumption that two temporary posts could be removed is no longer considered the case. This has resulted in higher than budget expenditure of £45,310. Advertising income from About Guildford is anticipated to reduce by £1,500.
Income	(6,500)	(5,000)	1,500	
Total Directly Controllable (Income)/Expenditure	282,190	331,145	48,955	
Indirect Expenditure	62,080	62,101	21	
Net (Income)/Expenditure	344,270	393,246	48,976	

GUILDFORD YOUTH COUNCIL

Direct Expenditure	4,850	4,142	(708)
Total Directly Controllable (Income)/Expenditure	4,850	4,142	(708)
Indirect Expenditure	5,190	5,199	9
Net (Income)/Expenditure	10,040	9,341	(699)

DEVELOPMENT

	Revised Budget	Projected Outturn	Variance
	2017-2018	2017-2018	
SERVICE SUMMARY			
Direct Expenditure	8,465,059	8,850,253	385,194
Income	(13,679,390)	(12,763,365)	916,025
Total Directly Controllable (Income)/Expenditure	(5,214,331)	(3,913,112)	1,301,219
Indirect Expenditure	4,069,342	4,172,708	103,366
Net (Income)/Expenditure	(1,144,989)	259,596	1,404,585

BUILDING CONTROL SUMMARY

Direct Expenditure	774,260	713,095	(61,165)	There are salary savings due to vacancies which are expected to be filled in September and October. Agency staff and consultants are being used in the interim. One post, the trainee building surveyor, will be covered by an apprentice and therefore funded centrally, producing a saving of £39,000 in the Building Control budget.
Income	(504,010)	(437,942)	66,068	
Total Directly Controllable (Income)/Expenditure	270,250	275,153	4,903	
Indirect Expenditure	138,780	138,813	33	
Net (Income)/Expenditure	409,030	413,966	4,936	

BUSINESS FORUM

Direct Expenditure	52,290	52,312	22
Total Directly Controllable (Income)/Expenditure	52,290	52,312	22
Indirect Expenditure	920	923	3
Net (Income)/Expenditure	53,210	53,235	25

DEVELOPMENT CONTROL

Direct Expenditure	1,832,890	2,470,442	637,552	It is assumed that the recruitment of a temporary enforcement officer will be deferred. The additional expenditure could be covered from vacancies in other Planning services. Planning appeal expenses are predicted to be £656,000 over budget broken down as follows: Howard of Effingham £98,000, Guildford Station £138,000 and Wisley Airfield £344,000 (an increase of £200,000 from period 2 due to extended hearing). This expenditure will be funded from the budget pressures reserve. £75,000 has also been earmarked for direct action in relation to Longacre, Outdowns, Effingham to be funded either from a virement or the budget pressures reserve if necessary.
Income	(1,388,540)	(1,402,799)	(14,259)	
Total Directly Controllable (Income)/Expenditure	444,350	1,067,643	623,293	
Indirect Expenditure	586,520	588,850	2,330	
Net (Income)/Expenditure	1,030,870	1,656,493	625,623	

INDUSTRIAL ESTATES

Direct Expenditure	299,164	308,662	9,498	
Income	(3,211,870)	(3,325,107)	(113,237)	Rental income is greater than anticipated due to rent reviews at Slyfield and Midleton.
Total Directly Controllable (Income)/Expenditure	(2,912,706)	(3,016,445)	(103,739)	
Indirect Expenditure	310,656	322,001	11,345	
Net (Income)/Expenditure	(2,602,050)	(2,694,444)	(92,394)	

INVESTMENT PROPERTY

Direct Expenditure	175,500	193,750	18,250
Income	(5,681,260)	(5,698,083)	(16,823)
Total Directly Controllable (Income)/Expenditure	(5,505,760)	(5,504,333)	1,427
Indirect Expenditure	282,500	303,489	20,989
Net (Income)/Expenditure	(5,223,260)	(5,200,844)	22,416

LOCAL LAND CHARGES

Direct Expenditure	234,700	231,741	(2,959)
Income	(294,160)	(276,497)	17,663
Total Directly Controllable (Income)/Expenditure	(59,460)	(44,756)	14,704
Indirect Expenditure	35,620	35,653	33
Net (Income)/Expenditure	(23,840)	(9,103)	14,737

MAJOR PROJECTS

Direct Expenditure	1,625,380	1,717,169	91,789	Employee related costs are expected to be £53,700 over the revenue budget which takes into account a capital allocation of £298,500. This will be revised at each monitoring period as the individual projects move from revenue to capital. Town Centre Parking Strategy expenditure of £17,000 will be met from the Car Parks Maintenance Reserve and an additional £24,000 for the Street Scape Design project will also be met from the budget pressures reserve.
Income	(1,020,380)	0	1,020,380	Currently we are assuming that the One Public Estate grant totalling £100,000 will not be received and rental income from Bedford Wharf of £920,000 (Odeon Cinema and Old Orleans) will also not now be received. However we are assuming that the feasibility budget around the redevelopment of Bedford Wharf totalling £400,000 will be committed.
Total Directly Controllable (Income)/Expenditure	605,000	1,717,169	1,112,169	
Indirect Expenditure	1,396,520	1,396,550	30	
Net (Income)/Expenditure	2,001,520	3,113,719	1,112,199	

OTHER PROPERTY

Direct Expenditure	94,670	82,136	(12,534)	
Income	(212,070)	(196,951)	15,119	Rental income from New House is less than anticipated as the current tenants are expected to vacate shortly. The property is currently being marketed.
Total Directly Controllable (Income)/Expenditure	(117,400)	(114,815)	2,585	
Indirect Expenditure	109,970	116,094	6,124	
Net (Income)/Expenditure	(7,430)	1,279	8,709	

POLICY

Direct Expenditure	1,184,925	1,083,263	(68,610)	There will be salary savings of £105,500 due to vacant posts. Transport consultancy will be over budget by £63,600 and is covered by the salary saving. £15,000 of the CIL budget of £58,930 which was carried forward will now be spent in 2017-18 despite time pressures and delays in the Local Plan. It is assumed that carry forward for the Self Build and Brownfield grant will be underspent by £14,600.
Income	(4,050)	(63,855)	(59,968)	Neighbourhood Plan grants are anticipated to be £60,000 in this financial year as Effingham and the Horsleys reach the adoption stage.
Total Directly Controllable (Income)/Expenditure	1,180,875	1,019,408	(128,578)	
Indirect Expenditure	226,056	225,812	(336)	
Net (Income)/Expenditure	1,406,931	1,245,220	(128,914)	

ASSET DEVELOPMENT

Direct Expenditure	1,135,340	1,013,828	(121,512)	There are salary savings due to vacancies which will be covered in part by agency staff.
Income	(1,076,800)	(1,076,392)	408	
Total Directly Controllable (Income)/Expenditure	58,540	(62,564)	(121,104)	
Indirect Expenditure	325,460	389,171	63,711	
Net (Income)/Expenditure	384,000	326,607	(57,393)	

SLYFIELD AREA REGENERATION PROJECT (SARP)

Direct Expenditure	54,820	42,278	(12,542)	
Total Directly Controllable (Income)/Expenditure	54,820	42,278	(12,542)	
Indirect Expenditure	526,950	526,959	9	
Net (Income)/Expenditure	581,770	569,237	(12,533)	

TOURIST INFORMATION CENTRE

Direct Expenditure	230,920	252,409	21,489	Higher than budgeted salary costs.
Income	(53,200)	(49,343)	3,857	
Total Directly Controllable (Income)/Expenditure	177,720	203,066	25,346	
Indirect Expenditure	30,830	30,839	9	
Net (Income)/Expenditure	208,550	233,905	25,355	

BUSINESS AND TOURISM

Direct Expenditure	649,720	578,975	(70,745)	The service retains the apprenticeship budget of £128,200 with actual salary costs allocated directly to individual services and the budget will therefore remain as a saving against the service. We do not anticipate the carry forward of £68,200 being required in this financial year. A sponsorship consultant will be engaged whose estimated cost will be £28,300. The Science and Arts Festival will be over budget by £10,000 which will be met from the corporate inflation budget and tourism marketing will be over budget by £29,000.
Income	(151,500)	(178,778)	(27,278)	Anticipated income generated by the sponsorship officer is £33,300. Sponsorship income from the Science and Arts Festival will be £5,000. It is estimated at the moment that income generated from the website will be £20,000 which will not meet the budget of £30,000.
Total Directly Controllable (Income)/Expenditure	498,220	400,197	(98,023)	
Indirect Expenditure	78,930	77,918	(1,012)	
Net (Income)/Expenditure	577,150	478,115	(99,035)	

TOWN CENTRE MANAGEMENT

Direct Expenditure	120,480	110,193	(10,287)	
Income	(81,550)	(57,618)	23,932	Income from the profit share of town centre wifi will not be achieved in full due to delays in the procurement process.
Total Directly Controllable (Income)/Expenditure	38,930	52,575	13,645	
Indirect Expenditure	19,630	19,636	6	
Net (Income)/Expenditure	58,560	72,211	13,651	

ENVIRONMENT	Revised Budget	Projected Outturn	Variance
	2017-2018	2017-2018	
SERVICE SUMMARY			
Direct Expenditure	27,645,723	27,416,733	(228,990)
Income	(25,775,540)	(26,027,447)	(251,907)
Total Directly Controllable (Income)/Expenditure	1,870,183	1,389,286	(480,897)
Indirect Expenditure	8,434,324	8,440,042	5,718
Net (Income)/Expenditure	10,304,507	9,829,328	(475,179)
ABANDONED VEHICLES			
Direct Expenditure	32,860	35,165	2,305
Income	0	(177)	(177)
Total Directly Controllable (Income)/Expenditure	32,860	34,988	2,128
Indirect Expenditure	5,300	5,303	3
Net (Income)/Expenditure	38,160	40,291	2,131
ARMED FORCES DAY			
Direct Expenditure	0	(836)	(836)
Total Directly Controllable (Income)/Expenditure	0	(836)	(836)
Net (Income)/Expenditure	0	(836)	(836)
CCTV SYSTEMS			
Direct Expenditure	80,430	82,311	1,881
Total Directly Controllable (Income)/Expenditure	80,430	82,311	1,881
Indirect Expenditure	22,510	25,827	3,317
Net (Income)/Expenditure	102,940	108,138	5,198
CEMETERIES AND CLOSED CHURCHYARDS			
Direct Expenditure	355,630	301,888	(53,742)
Income	(112,450)	(109,168)	3,282
Total Directly Controllable (Income)/Expenditure	243,180	192,720	(50,460)
Indirect Expenditure	53,910	52,584	(1,326)
Net (Income)/Expenditure	297,090	245,304	(51,786)
CLINICAL WASTE			
Direct Expenditure	10,790	10,270	(520)
Total Directly Controllable (Income)/Expenditure	10,790	10,270	(520)
Indirect Expenditure	1,900	1,900	0
Net (Income)/Expenditure	12,690	12,170	(520)
CREMATORIUM			
Direct Expenditure	755,967	826,505	70,538
Income	(1,412,800)	(1,444,058)	(31,258)
Total Directly Controllable (Income)/Expenditure	(656,833)	(617,553)	39,280
Indirect Expenditure	331,560	332,126	566
Net (Income)/Expenditure	(325,273)	(285,427)	39,846

The refurbishment of the messroom and tool shed at The Mount Cemetery has been cancelled reducing projected expenditure on R&M Planned Works by £60,000.

There is an overspend on bought in services of £63,500 arising from continued use of Randalls Road crematorium while a new cremator is being installed. The cost of the CAMEO permit for this cremator is £4,800 higher than estimated.

Whilst the outturn projection shows £31k surplus income this is unlikely to be the final position due to the loss of income from the disruption to service of installing a new temporary cremator. A more accurate income projection will be possible later in the year.

DOG CONTROL AND ANIMAL WELFARE

Direct Expenditure	39,648	35,365	(4,283)
Income	(6,000)	(5,139)	861
Total Directly Controllable (Income)/Expenditure	33,648	30,226	(3,422)
Indirect Expenditure	16,690	16,693	3
Net (Income)/Expenditure	50,338	46,919	(3,419)

ELECTRIC THEATRE

Direct Expenditure	347,710	164,730	(182,980)	Operational responsibility has transferred to ACM
Income	(335,180)	(75,769)	259,411	See above
Total Directly Controllable (Income)/Expenditure	12,530	88,961	76,431	
Indirect Expenditure	128,510	128,340	(170)	
Net (Income)/Expenditure	141,040	217,301	76,261	

FLEET MANAGEMENT SERVICE

Direct Expenditure	1,119,860	1,105,168	(14,692)
Income	(2,128,350)	(2,128,077)	273
Total Directly Controllable (Income)/Expenditure	(1,008,490)	(1,022,909)	(14,419)
Indirect Expenditure	988,860	988,917	57
Net (Income)/Expenditure	(19,630)	(33,992)	(14,362)

ENGINEERING AND TRANSPORT SERVICES

Direct Expenditure	366,800	368,342	1,542
Income	(428,430)	(433,572)	(5,142)
Total Directly Controllable (Income)/Expenditure	(61,630)	(65,230)	(3,600)
Indirect Expenditure	64,660	65,945	1,285
Net (Income)/Expenditure	3,030	715	(2,315)

GUILDFORD HOUSE

Direct Expenditure	428,510	388,105	(40,405)	There are savings in the Guildford House repairs and maintenance budget of £25,000 as projects move to the capital expenditure phase.
Income	(67,400)	(65,169)	2,231	
Total Directly Controllable (Income)/Expenditure	361,110	322,936	(38,174)	
Indirect Expenditure	96,560	97,497	937	
Net (Income)/Expenditure	457,670	420,433	(37,237)	

GUILDHALL

Direct Expenditure	246,270	197,283	(48,987)	There are savings of £45,000 in the Guildhall repairs and maintenance budget as external decorations will not be carried out in this financial year but roof repairs will.
Income	(35,800)	(31,550)	4,250	
Total Directly Controllable (Income)/Expenditure	210,470	165,733	(44,737)	
Indirect Expenditure	52,010	45,787	(6,223)	
Net (Income)/Expenditure	262,480	211,520	(50,960)	

LAND DRAINAGE

Direct Expenditure	155,490	142,966	(12,524)
Total Directly Controllable (Income)/Expenditure	155,490	142,966	(12,524)
Indirect Expenditure	308,200	304,638	(3,562)
Net (Income)/Expenditure	463,690	447,604	(16,086)

LEISURE ART DEVELOPMENT

Direct Expenditure	81,150	80,286	(864)
Income	(550)	(952)	(402)
Total Directly Controllable (Income)/Expenditure	80,600	79,334	(1,266)
Indirect Expenditure	16,620	16,632	12
Net (Income)/Expenditure	97,220	95,966	(1,254)

LEISURE COMMUNITY CENTRES

Direct Expenditure	93,180	99,520	6,340
Income	(1,410)	(1,185)	225
Total Directly Controllable (Income)/Expenditure	91,770	98,335	6,565
Indirect Expenditure	82,050	81,993	(57)
Net (Income)/Expenditure	173,820	180,328	6,508

LEISURE G LIVE

Direct Expenditure	408,080	400,635	(7,445)
Income	(36,770)	(36,770)	0
Total Directly Controllable (Income)/Expenditure	371,310	363,865	(7,445)
Indirect Expenditure	893,360	884,072	(9,288)
Net (Income)/Expenditure	1,264,670	1,247,937	(16,733)

LEISURE GRANTS

Direct Expenditure	436,160	435,976	(184)
Total Directly Controllable (Income)/Expenditure	436,160	435,976	(184)
Indirect Expenditure	8,230	8,242	12
Net (Income)/Expenditure	444,390	444,218	(172)

LEISURE MANAGEMENT CONTRACT

Direct Expenditure	1,350,460	1,322,146	(28,314)
Income	(1,531,260)	(1,530,650)	610
Total Directly Controllable (Income)/Expenditure	(180,800)	(208,504)	(27,704)
Indirect Expenditure	1,629,900	1,630,065	165
Net (Income)/Expenditure	1,449,100	1,421,561	(27,539)

LEISURE PLAY DEVELOPMENT

Direct Expenditure	199,340	204,629	5,289	Small overspend of £4k arises from Play Development being fully staffed with some overtime working.
Income	(33,500)	(45,590)	(12,090)	Fee income, particularly for holiday play is £12k above budget.
Total Directly Controllable (Income)/Expenditure	165,840	159,039	(6,801)	
Indirect Expenditure	20,280	20,286	6	
Net (Income)/Expenditure	186,120	179,325	(6,795)	

LEISURE RANGERS

Direct Expenditure	208,020	206,711	(1,309)
Total Directly Controllable (Income)/Expenditure	208,020	206,711	(1,309)
Indirect Expenditure	10,220	10,223	3
Net (Income)/Expenditure	218,240	216,934	(1,306)

LEISURE SPORT DEVELOPMENT

Direct Expenditure	80,210	78,482	(1,728)
Income	(5,000)	(5,785)	(785)
Total Directly Controllable (Income)/Expenditure	75,210	72,697	(2,513)
Indirect Expenditure	12,280	12,295	15
Net (Income)/Expenditure	87,490	84,992	(2,498)

MARKETS

Direct Expenditure	62,550	61,090	(1,460)
Income	(175,630)	(171,916)	3,714
Total Directly Controllable (Income)/Expenditure	(113,080)	(110,826)	2,254
Indirect Expenditure	7,720	7,723	3
Net (Income)/Expenditure	(105,360)	(103,103)	2,257

MOT BAY

Direct Expenditure	128,300	139,627	11,327
Income	(166,500)	(166,205)	295
Total Directly Controllable (Income)/Expenditure	(38,200)	(26,578)	11,622
Indirect Expenditure	23,690	23,696	6
Net (Income)/Expenditure	(14,510)	(2,882)	11,628

GUILDFORD MUSEUM

Direct Expenditure	484,960	502,104	17,144	Repair and maintenance works
Income	(106,680)	(106,382)	298	
Total Directly Controllable (Income)/Expenditure	378,280	395,722	17,442	
Indirect Expenditure	225,120	241,504	16,384	Asset development charges relating to repair and maintenance works
Net (Income)/Expenditure	603,400	637,226	33,826	

OFF STREET PARKING

Direct Expenditure	3,795,180	3,691,622	(103,558)	Redecoration provision of £135,000 has been removed from the projected outturn due to a lack of resources to manage the project at Leapale Road MSCP.
Income	(10,095,910)	(10,153,242)	(57,332)	Meter and contract/season ticket charges income is £56,000 higher than budget. The projection also includes the ongoing effects of parking suspension income from the redevelopment of the Tunsgate centre until the end of October 2017 - £112,700.
Total Directly Controllable (Income)/Expenditure	(6,300,730)	(6,461,620)	(160,890)	
Indirect Expenditure	1,197,880	1,175,401	(22,479)	
Net (Income)/Expenditure	(5,102,850)	(5,102,850)	(183,369)	

ON STREET PARKING

Direct Expenditure	1,185,620	1,211,709	26,089
Income	(1,939,400)	(1,991,724)	(52,324)
Total Directly Controllable (Income)/Expenditure	(753,780)	(780,015)	(26,235)
Indirect Expenditure	81,850	81,853	3
Net (Income)/Expenditure	(671,930)	(698,162)	(26,232)

ORDNANCE SURVEY AND MAPPING SERVICES

Direct Expenditure	3,430	3,355	(75)
Total Directly Controllable (Income)/Expenditure	3,430	3,355	(75)
Indirect Expenditure	10,980	10,042	(938)
Net (Income)/Expenditure	14,410	13,397	(1,013)

PARKS AND COUNTRYSIDE

Direct Expenditure	4,171,270	4,322,321	151,051
Income	(1,409,480)	(1,806,170)	(396,690)
Total Directly Controllable (Income)/Expenditure	2,761,790	2,516,151	(245,639)
Indirect Expenditure	673,104	692,485	19,381
Net (Income)/Expenditure	3,434,894	3,208,636	(226,258)

The forecast underspend of (£28k) on Employees is due to current vacancies , particularly the Parks Operational Supervisor and the deletion of 2 groundsman/gardener posts to fund the external maintenance contract at Woodbridge Road. Overall planned maintenance costs are likely to be lower than expected by (£18k). This is offset by additional site costs arising from Traveller activity of £25k. The new external maintenance contract at Woodbridge Road exceeds budget by £53k, offset by savings on Employees. A budgeted saving of £100k arising from the transfer of Woodbridge Road to a trust is now deferred until 2018/19.

SPA Fees for the future development and maintenance of green spaces are projected to exceed budget by (£369k). The element of these fees used in the current year to fund revenue spending will be retained in the Parks budget, with the remainder being carried forward to future years.

PARK AND RIDE SERVICES

Direct Expenditure	789,210	793,011	3,801
Income	(25,000)	(23,935)	1,065
Total Directly Controllable (Income)/Expenditure	764,210	769,076	4,866
Indirect Expenditure	97,750	96,863	(887)
Net (Income)/Expenditure	861,960	865,939	3,979

PUBLIC CONVENIENCES

Direct Expenditure	292,210	254,546	(37,664)	Assessment of planned works
Income	(11,800)	(11,803)	(3)	
Total Directly Controllable (Income)/Expenditure	280,410	242,743	(37,667)	
Indirect Expenditure	78,450	75,538	(2,912)	
Net (Income)/Expenditure	358,860	318,281	(40,579)	

REFUSE AND RECYCLING

Direct Expenditure	6,276,054	6,323,467	47,413
Income	(3,864,400)	(3,880,043)	(15,643)
Total Directly Controllable (Income)/Expenditure	2,411,654	2,443,424	31,770
Indirect Expenditure	776,710	776,803	93
Net (Income)/Expenditure	3,188,364	3,220,227	31,863

Overspend of £93k on Employee costs arises from £86k for effects of job evaluation for Operatives, offset by vacancies and higher than anticipated usage of Agency staff (£14k). Effects of job evaluation to be met from reserves at year end. There is also a forecast underspend of £55k on Recycling - Gate Fees, although this may change due to the volatility of the charges.

Income forecast for Recycling credits and Garden Waste is £135k above budget. This is offset by a proposed one off return of credits to SCC of £110k to assist with budget reductions. If the outturn position on income is not sufficient to cover the £110k rebate to SCC, the shortfall will be met from reserves (this is not currently assumed)

RIVER CONTROL

Direct Expenditure	31,180	33,231	2,051
Total Directly Controllable (Income)/Expenditure	31,180	33,231	2,051
Indirect Expenditure	9,910	8,781	(1,129)
Net (Income)/Expenditure	41,090	42,012	922

ROADS AND FOOTPATHS MAINTENANCE

Direct Expenditure	41,210	39,863	(1,347)
Total Directly Controllable (Income)/Expenditure	41,210	39,863	(1,347)
Indirect Expenditure	60,840	64,371	3,531
Net (Income)/Expenditure	102,050	104,234	2,184

SNOW AND ICE PLAN HOLDING ACCOUNT

Direct Expenditure	42,910	40,726	(2,184)
Income	(44,920)	(44,920)	0
Total Directly Controllable (Income)/Expenditure	(2,010)	(4,194)	(2,184)
Indirect Expenditure	1,160	896	(264)
Net (Income)/Expenditure	(850)	(3,298)	(2,448)

STREET CLEANSING

Direct Expenditure	2,069,554	2,050,172	(19,382)
Income	(163,860)	(164,141)	(281)
Total Directly Controllable (Income)/Expenditure	1,905,694	1,886,031	(19,663)
Indirect Expenditure	141,120	141,144	24
Net (Income)/Expenditure	2,046,814	2,027,175	(19,639)

STREET FURNITURE

Direct Expenditure	57,600	60,508	2,908
Total Directly Controllable (Income)/Expenditure	57,600	60,508	2,908
Indirect Expenditure	8,340	10,818	2,478
Net (Income)/Expenditure	65,940	71,326	5,386

TRANSPORTATION

Direct Expenditure	13,520	13,163	(357)
Total Directly Controllable (Income)/Expenditure	13,520	13,163	(357)
Indirect Expenditure	6,020	7,181	1,161
Net (Income)/Expenditure	19,540	20,344	804

VEHICLE MAINTENANCE WORKSHOP

Direct Expenditure	807,030	760,088	(46,942)
Income	(864,670)	(821,384)	43,286
Total Directly Controllable (Income)/Expenditure	(57,640)	(61,296)	(3,656)
Indirect Expenditure	49,620	49,635	15
Net (Income)/Expenditure	(8,020)	(11,661)	(3,641)

WOKING ROAD DEPOT

Direct Expenditure	426,310	446,150	19,840	Higher than planned maintenance costs
Income	(540,820)	(540,380)	440	
Total Directly Controllable (Income)/Expenditure	(114,510)	(94,230)	20,280	
Indirect Expenditure	182,600	188,084	5,484	
Net (Income)/Expenditure	68,090	93,854	25,764	

RECYCLING, CLEANSING AND PARKING SERVICES OVERHEAD ACCOUNT

Direct Expenditure	171,060	184,333	13,273	Includes redundancy costs resulting from service review totalling £51,000. The cost will be funded from the invest to save reserve and will have a payback period of less than 12months.
Income	(231,570)	(231,591)	(21)	
Total Directly Controllable (Income)/Expenditure	(60,510)	(47,258)	13,252	
Indirect Expenditure	57,850	57,859	9	
Net (Income)/Expenditure	(2,660)	10,601	13,261	

MANAGING DIRECTOR

	Revised Budget	Projected Outturn	Variance
	2017-2018	2017-2018	

Appendix 2

	Revised Budget	Projected Outturn	Variance
	2017-2018	2017-2018	
SERVICE SUMMARY			
Direct Expenditure	274,000	584,731	310,731
Income	(674,860)	(674,860)	0
Total Directly Controllable (Income)/Expenditure	(400,860)	(90,129)	310,731
Indirect Expenditure	75,250	75,274	24
Net (Income)/Expenditure	(325,610)	(14,855)	310,755

INTERNAL AUDIT

Direct Expenditure	422,940	342,231	(80,709)	Salary savings due to the late implementation of the service review, offset by vacancy savings. It is assumed that a carry forward totalling £55,730 from 2016-17 will be required during 2017-18.
Income	(406,100)	(406,100)	0	
Total Directly Controllable (Income)/Expenditure	16,840	(63,869)	(80,709)	
Indirect Expenditure	46,040	46,049	9	
Net (Income)/Expenditure	62,880	(17,820)	(80,700)	

BUSINESS IMPROVEMENT

Direct Expenditure	(148,940)	242,500	391,440	Assumed salary staffings arising from Council wide service transformation and reviews are held under business improvement.
Income	(268,760)	(268,760)	0	
Total Directly Controllable (Income)/Expenditure	(417,700)	(26,260)	391,440	
Indirect Expenditure	29,210	29,225	15	
Net (Income)/Expenditure	(388,490)	2,965	391,455	

RESOURCES DIRECTORATE

	Revised Budget	Projected Outturn	Variance
	2017-2018	2017-2018	

Appendix 2

	Revised Budget	Projected Outturn	Variance
	2017-2018	2017-2018	
SERVICE SUMMARY			
Direct Expenditure	45,142,180	41,678,657	(3,463,523)
Income	(43,497,310)	(39,719,168)	3,778,142
Total Directly Controllable (Income)/Expenditure	1,644,870	1,959,489	314,619
Indirect Expenditure	2,206,176	2,214,720	8,544
Net (Income)/Expenditure	3,851,046	4,174,209	323,163

ACCOUNTANCY

Direct Expenditure	789,280	849,137	59,857	Redundancy costs totalling £59,000 resulting from a service restructure, which will be funded from the invest to save reserve. It is planned to earmark an element of the saving to provide specific project support. The residual saving provides a payback period of approximately 2 1/2 years. One-off agency costs totalling £27,000 have been incurred to provide short term cover, facilitating the restructure.
Income	(904,280)	(904,370)	(90)	
Total Directly Controllable (Income)/Expenditure	(115,000)	(55,233)	59,767	
Indirect Expenditure	141,020	141,038	18	
Net (Income)/Expenditure	26,020	85,805	59,785	

BUSINESS RATES

Direct Expenditure	201,640	200,013	(1,627)
Income	(269,210)	(269,233)	(23)
Total Directly Controllable (Income)/Expenditure	(67,570)	(69,220)	(1,650)
Indirect Expenditure	48,150	48,180	30
Net (Income)/Expenditure	(19,420)	(21,040)	(1,620)

ICT BUSINESS SERVICES TEAM

Direct Expenditure	689,420	627,430	(61,990)	Salary saving resulting from a number of vacancies. It is currently projected that the growth bid for the CRM system of £50,000 will be progressed in this financial year.
Income	(793,790)	(793,868)	(78)	
Total Directly Controllable (Income)/Expenditure	(104,370)	(166,438)	(62,068)	
Indirect Expenditure	117,760	117,793	33	
Net (Income)/Expenditure	13,390	(48,645)	(62,035)	

CLIMATE CHANGE

Direct Expenditure	377,280	316,699	(60,581)	Salary savings resulting from a number of vacant posts.
Income	(360,180)	(372,390)	(12,210)	
Total Directly Controllable (Income)/Expenditure	17,100	(55,691)	(72,791)	
Indirect Expenditure	55,620	55,641	21	
Net (Income)/Expenditure	72,720	(50)	(72,770)	

CORPORATE FINANCIAL

Direct Expenditure	162,250	160,890	(1,360)
Income	(160,590)	(160,590)	0
Total Directly Controllable (Income)/Expenditure	1,660	300	(1,360)
Indirect Expenditure	256,830	256,875	45
Net (Income)/Expenditure	258,490	257,175	(1,315)

COUNCIL TAX

Direct Expenditure	710,230	650,530	(59,700)	Salary savings resulting from vacancies, pending the outcome of a service restructure.
Income	(300,000)	(300,000)	0	
Total Directly Controllable (Income)/Expenditure	410,230	350,530	(59,700)	
Indirect Expenditure	172,360	172,387	27	
Net (Income)/Expenditure	582,590	522,917	(59,673)	

ICT CUSTOMER TECHNICAL SUPPORT

Direct Expenditure	968,080	1,100,173	132,093	Salary savings resulting from vacancies will fund temporary agency staff. Following a staff restructure £108,000 of redundancy costs will be funded from the invest to save reserve. Computer maintenance and licence cost are projected to be £22,500 higher than budget. The data centre budget of £135,000 will be required in this financial year.
Income	(1,057,360)	(1,057,465)	(105)	
Total Directly Controllable (Income)/Expenditure	(89,280)	42,708	131,988	
Indirect Expenditure	86,110	86,125	15	
Net (Income)/Expenditure	(3,170)	128,833	132,003	

FEASIBILITY STUDIES

Direct Expenditure	42,000	31,500	(10,500)	
Total Directly Controllable (Income)/Expenditure	42,000	31,500	(10,500)	
Indirect Expenditure	200	200	0	
Net (Income)/Expenditure	42,200	31,700	(10,500)	

DEBTORS

Direct Expenditure	155,850	161,599	5,749	
Income	(203,250)	(203,268)	(18)	
Total Directly Controllable (Income)/Expenditure	(47,400)	(41,669)	5,731	
Indirect Expenditure	49,160	49,163	3	
Net (Income)/Expenditure	1,760	7,494	5,734	

HOUSING BENEFITS

Direct Expenditure	34,995,090	31,162,760	(3,832,330)	
Income	(34,854,980)	(31,022,650)	3,832,330	
Total Directly Controllable (Income)/Expenditure	140,110	140,110	0	
Indirect Expenditure	208,080	207,801	(279)	
Net (Income)/Expenditure	348,190	347,911	(279)	

INFORMATION SYSTEMS TEAM

Direct Expenditure	345,810	326,609	(19,201)	There are salary savings following a delay in the recruitment of the Data Protection Officer (2017-18 growth bid)
Income	(324,790)	(323,999)	791	
Total Directly Controllable (Income)/Expenditure	21,020	2,610	(18,410)	
Indirect Expenditure	49,190	49,201	11	
Net (Income)/Expenditure	70,210	51,811	(18,399)	

INSURANCE REVENUE ACCOUNT

Direct Expenditure	1,001,860	1,003,843	1,983	
Income	(1,005,860)	(1,037,713)	(31,853)	
Total Directly Controllable (Income)/Expenditure	(4,000)	(33,870)	(29,870)	
Indirect Expenditure	4,770	4,773	3	
Net (Income)/Expenditure	770	(29,097)	(29,867)	

IT RENEWALS REVENUE ACCOUNT

Income	(602,150)	(602,150)	0
Total Directly Controllable (Income)/Expenditure	(602,150)	(602,150)	0
Indirect Expenditure	343,070	343,082	12
Net (Income)/Expenditure	(259,080)	(259,068)	12

MISCELLANEOUS ITEMS

Direct Expenditure	7,660	148,470	140,810	For budgeting purposes assumptions regarding slippage in revenue growth bids are held under miscellaneous items. In addition, a corporate inflation budget to support service pressures and the implications of other corporate proposals are shown here.
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Income	428,390	(13,822)	(442,212)	Movement in the assumed position regarding external grant support.
Total Directly Controllable (Income)/Expenditure	436,050	134,648	(301,402)	
Indirect Expenditure	350	350	0	
Net (Income)/Expenditure	436,400	134,998	(301,402)	

OFFICE SERVICES TEAM

Direct Expenditure	1,588,840	1,541,804	(47,036)	The canteen catering budget is expected to be underspent by £20,000.
Income	(2,006,800)	(1,952,154)	54,646	Additional Millmead House rent will not be achieved, as Surrey County Council have declined further office space. Suitable alternative tenants are being actively sought.

Total Directly Controllable (Income)/Expenditure	(417,960)	(410,350)	7,610
Indirect Expenditure	473,836	482,384	8,548
Net (Income)/Expenditure	55,876	72,034	16,158

EPAYMENTS AND PAYROLL

Direct Expenditure	500,510	538,463	37,953	Redundancy costs arising from a restructure will be funded from invest to save.
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Income	(673,730)	(673,046)	684
Total Directly Controllable (Income)/Expenditure	(173,220)	(134,583)	38,637
Indirect Expenditure	169,330	169,378	48
Net (Income)/Expenditure	(3,890)	34,795	38,685

NON DISTRIBUTED COSTS

Direct Expenditure	2,294,390	2,294,390	0
Total Directly Controllable (Income)/Expenditure	2,294,390	2,294,390	0
Indirect Expenditure	350	350	0
Net (Income)/Expenditure	2,294,740	2,294,740	0

THE VILLAGE

Direct Expenditure	90,000	339,039	249,039	Following revaluation Business Rates for The Village are £125,000, this was not assumed in the original budget. Other expenditure is expected to be £61,000 over budget and will be met from the corporate inflation budget.
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Income	(408,730)	(32,450)	376,280	Income from rents is expected to achieve £51,000 of the £408,800 budget.
Total Directly Controllable (Income)/Expenditure	(318,730)	306,589	625,319	
Net (Income)/Expenditure	(318,730)	306,589	625,319	

WEBSITE

Direct Expenditure	221,990	225,308	3,318
Total Directly Controllable (Income)/Expenditure	221,990	225,308	3,318
Indirect Expenditure	29,990	29,999	9
Net (Income)/Expenditure	251,980	255,307	3,327